E-TEXTBOOKS: WHAT JOB ARE WE DOING FOR THE CUSTOMER?

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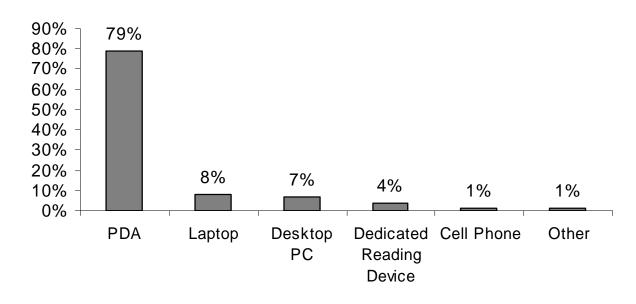
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Why did people use PDAs to read books?

Devices On Which Consumers Worldwide Prefer to Read eBooks 2006 (% of respondents)



What is the job to be done?

Source: February 2006 survey conducted by the International Digital Publishing Forum of 6,000 consumers of eBooks. 716 participated in this survey.





Technology and education have a tumultuous, fickle relationship

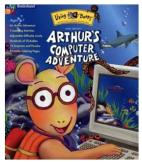


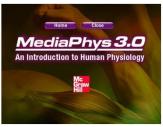
PLATO V System, 1981

- Online lessons
- Forums
- Online testing
- Multi-player games
- Touchscreen



PC with CD-ROM, mid-1990s











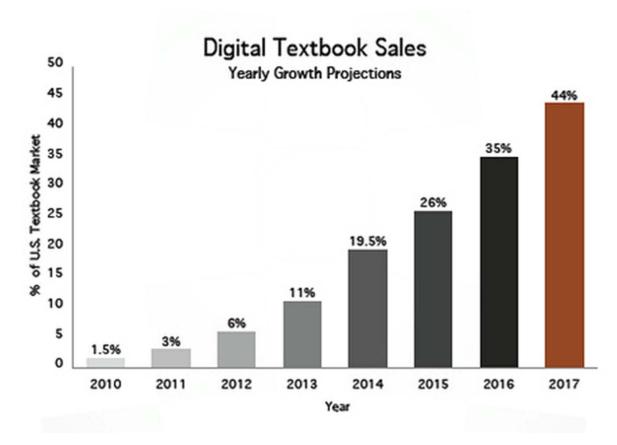


http://en.wikipedia.org/wiki/PLATO_(computer_system), http://www.computermuseum.li/Testpage/Compaq-PC-1995.htm





What percentage of the textbook market will be digital?



Source: xplana March, 2011 "US Textbooks reaching the tipping point in US higher education: a revised 5-year forecast





But close to 100% of students and professors already "hire" the internet today to do a range of jobs

Students' jobs to be done

- Get a friend's notes from a missed class
- Review a summary of course material
- Understand leading-edge research on a topic
- Do practice exercises to master material
- Look up factual material

Professors' jobs to be done

- Find a timely example for class discussion
- Keep the students awake and engaged











The more pressing questions are..

- What combination of digital resources will help students to learn, help faculty to teach
 and how does that vary by setting?
 - Text, video, audio, interactive exercises, social media, online quizzes with diagnostics, etc
- Is there value in packaging some or all of these elements into one integrated, coherent package – an e-textbook?
 - Which elements create the most value?
 - How can publishers combine elements to create value?





A starting point: In-depth ethnography of multiple devices in the classroom

Multiple devices in one class facilitates comparison

- How does a student's experience vary depending upon what device and application s/he used?
- How does observation of others' experience with different devices influence the students' perspective?

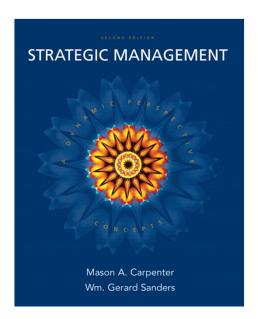
Real-time data capture

- How do students use their devices?
- What experiments, if any, do they run on their own?
- How does student attitude and behavior change during semester of device use?



Research Setting

- 1-semester 12-week undergraduate capstone course in Management Strategy at Sawyer Business School
- About 25 full-time students per section
- Instructor: Mitchell Weisberg
- Textbook: Carpenter, M.A. & W.G. Sanders, 2009, Strategic Management: A Dynamic Perspective Concepts (2nd edition). Pearson / Prentice Hall.
- Experiment run in Fall 2010, Winter 2011





Experimental design

Pre-class survey administered

Students randomly assigned a device (in addition to print version of text)

- 1. Kindle DX
- 2. Sony Reader Touch Edition
- 3. enTourage eDGe
- 4. iPad with CourseSmart app
- 5. PC with CourseSmart in browser
- 6. Multiple devices (or none if desired)

Students keep weekly individual journals

Students bring devices to class and share experiences and perspectives in class discussions

Students given option to try a different device

Post-class survey administered



Devices used











Kindle DX

.azw version of text downloaded from publisher

Sony Reader **Touch Edition**

.epub version of text downloaded from publisher

enTourage eDGe

.epub version of text downloaded from publisher or CourseSmart in browser

iPad with CourseSmart app

Required internet connection

PC with CourseSmart in browser

Required internet connection

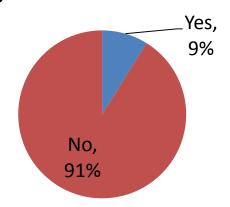
- All devices allowed for note-taking, highlighting, and bookmarks
 - Sony Reader & eDGe have a stylus and touchscreen, iPad uses virtual keyboard
- Limitation: The digital version of the textbook was a replica of the print version with no enhancements such as links to video, annotations, definitions, exercises, or simulations



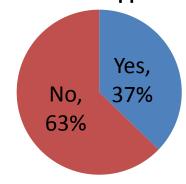
Student experience at the beginning of the semester

Students had limited prior experience with eReaders or ebooks

Do you own an eReader device?



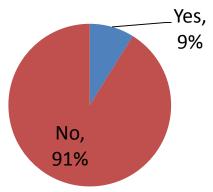
Have you ever used or tried any eReaders or ebook apps?



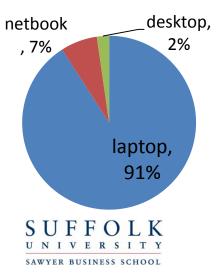
HARVARD BUSINESS SCHOOL

Few students had tablets, but everyone had a PC/laptop

Do you own an iPad or other tablet?

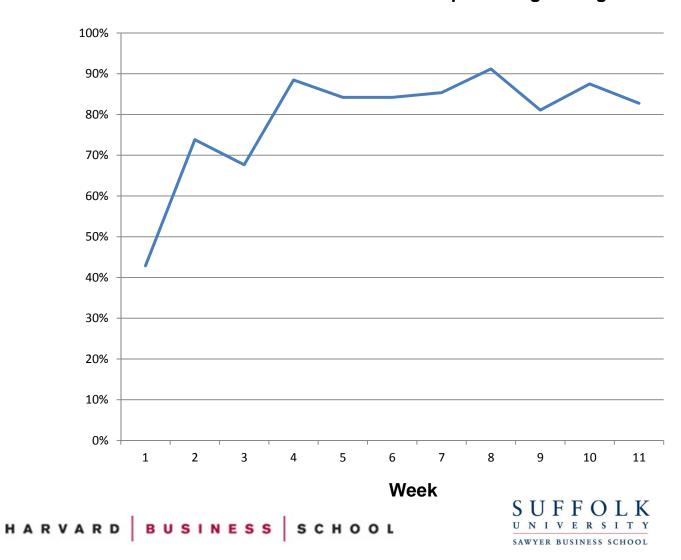


Do you own a PC? If so, what type?



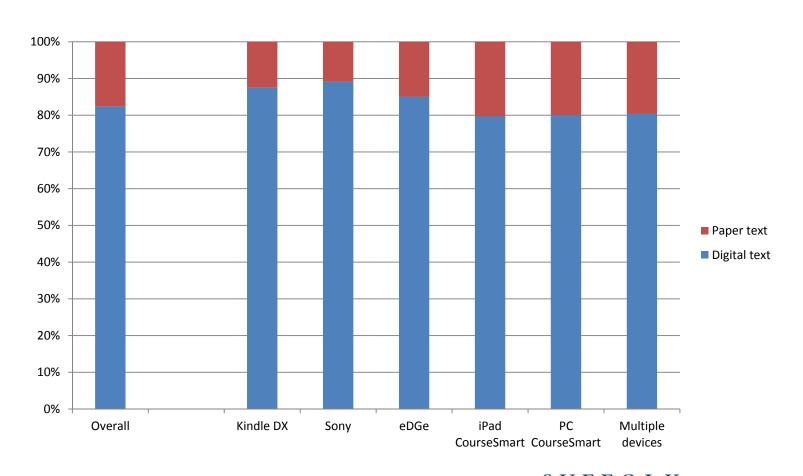
A high percentage of students used the devices and continued to use them throughout the semester

Percent of students who read the chapter using the digital text



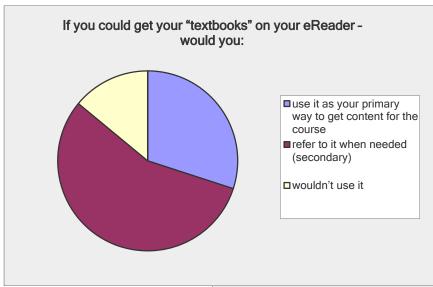
Students with elnk devices were slightly more likely to read the textbook using their device

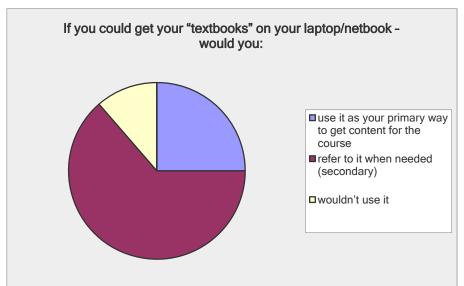
Percent who read or skimmed text on device vs. paper (excluding first week)

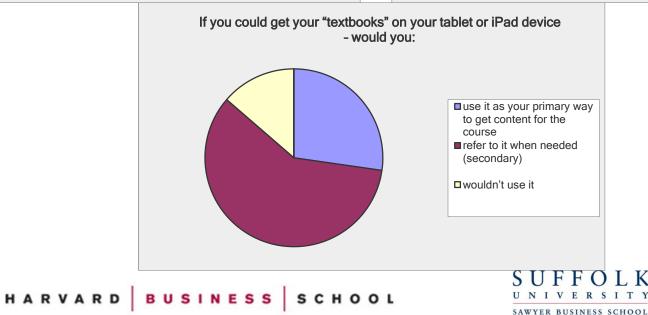




At the end of the study the majority of students would use digital texts as a back-up

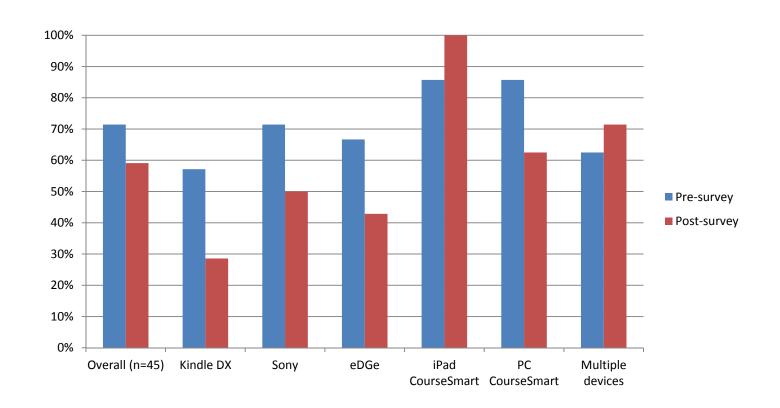






Overall students became less interested in eTextbooks, however the shift in attitude varied by device used

If you had your choice, would you use an eTextbook for your college classes? (% yes)







Basic results

Frustration with technical issues

- Needed Internet connection to use CourseSmart
- elnk page turns too slow
- Page layout was not optimal for reading devices

Valued digital versions of print capabilities

- Note-taking, highlighting, bookmarking
- Search viewed as better in e-text

"Study on the go" an important job to be done

• "I traveled to Europe and all those hours spent on a plane helped me catch up on my readings for class."

Students loved the iPad, but not for its ereading capability

- Spent a lot of time on other applications web browsing, social media
- "I love my iPad, it is still a super cool toy to me"



Enhancements requested were surprisingly mundane

Enhancements requested

- Color, especially for diagrams and illustrations
- Integration with Blackboard

Not

- Note sharing
- Annotated hyperlinks
- Video
- Interactive exercises
- Links to applications e.g. excel to analyze data
- Simulations
- Not yet expecting the web on a device... but that's where we're headed
 - Current "replica of print" e-textbooks are a small first step and will only be adopted to save cost





The instructor's perspective

Observations of student behavior

- Students taking notes on device
- Positive feedback from graduated students
- Higher level of engagement

Benefits

- Students tied course content to real world
- Understood industry issues first hand
- Engaged with publishers and device makers
- Publishers and device makers gained insight from students' strategy development

- Students not ready to make the transition to full digital textbook readers
 - "These will be used by the next generation of college students, now in high school."





Do current eTextbooks "Do the Job" for the instructor

Preparation

- Loading content onto devices or media
- Rich media becoming available from publishers

Classroom

- Different pages numbers for different devices or font sizes

- Lack of link to assignments
 Sharing and team work
 Course Management

 Managing devices

- Measuring learning

Benefits

- Engaged with market: publishers and device makers
- Dynamic content





Questions?



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